



Constructing Excellence Yorkshire & Humber Awards 2017

Guidelines & Entry Criteria

Friday 7th July 2017
The Queens Hotel
Leeds.

Constructing Excellence Yorkshire & Humber Awards 2017

Important information on how to enter

Qualifying

The industry is defined as all who commission, produce, develop, plan, design, build, alter or maintain the built environment.

The company / organisation or project(s) must demonstrate improvements in line with Constructing Excellence principles and the Rethinking Construction agenda.

- An application can be made for a project, process, a product or a service (a separate application form **MUST** be completed for each category)
- Demonstrating excellence in practice; where evidence is requested there should be a clear “audit” trail available for qualitative and quantitative data
- Where a project or project leader is the subject the project should have been based in Yorkshire & Humber and you must have the approval of the owner of the building/project
- Where an individual, process, product or service is the subject, the nominating organisation/divisional office/individual should be based in Yorkshire & Humber
- All nominations and submissions should relate primarily to work carried out between **January 2016 and December 2016**.

How to enter - Entry Guidelines

- All submissions must be made by **midnight on Friday 28th April 2017**
- All entries should be submitted electronically, via email to ceyhawards@leedsbeckett.ac.uk
- Please include with your submissions the project logos (JPEG format) for ALL organisations involved in the project logos.
- Please include a selection of photos that we may use should you be shortlisted (MUST be high resolution).
- All entries WILL receive a receipt confirmation via email. If you have submitted an entry and not received a receipt email please contact us on 0113 812 1902 to check we have received your submission.
- We reserve the right to move entries into other categories if we feel they are more appropriate.

Specific Entry Consideration

- Clients must be made aware in advance of any entries that refer to them and the judges may require evidence of client endorsement.
- Membership of Constructing Excellence or a Constructing Excellence Club is not a requirement of entry.
- The organisers reserve the right to feature / display submitted material in any editorial or promotional work related to the award scheme.
- A précis of shortlisted entries will feature on the CEYH website and elsewhere. Shortlisted entrants may be asked to participate in Constructing Excellence related events or programme of seminars and case history presentations.
- No materials will be returned.
- Every project entered will be considered for Demonstration Project status.

Judging

- The panel of judges will consider each submission against the category criteria.
- Winners will be announced at the Yorkshire & Humber Constructing Excellence Awards on **Friday 7st July 2017**
- A minimum of 1 ticket must be purchased for the awards dinner.
- All awards are made at the discretion of the judges and Constructing Excellence in Yorkshire and Humber.
- The right is reserved not to make awards in a particular category.
- The judges reserve the right to refuse entries without giving reasons.
- The judges have authority to move entries into more applicable categories. Their decision is final and no correspondence will be entered into following the Awards.
- Information supplied by the judges, or discussed between the judges and entrants will be treated in complete confidence, and confidentiality on the part of the entrants if requested.

Good Luck!

Integration and Collaborative Working

Collaborative working is central to the core values of Constructing Excellence and its drive to evidence excellence in construction. Integration of the supply chain, the client and end users will normally lead to a better outcome satisfying all stakeholders.

The judges will be looking for entries where collaborative working has delivered outstanding results and significant benefits for the whole supply chain/partnership involved. Specifically, submissions will demonstrate:

- early involvement of the supply chain, client and end users - possibly underpinned by a soft landings approach; selection of supply chain on quality and value not lowest cost;
- common processes and tools to assist in collaborative working such as BIM and Lean;
- modern commercial arrangements and fair payment;
- evidence of improved results achieved through the collaborative approach and value engineering, and evidenced by performance measures (KPIs).

SME of the Year

SMEs are the backbone of the industry and are recognised by Constructing Excellence for their dominance of and contribution to the supply chain. Department for Business Innovation and Skills suggest that 99.9% of UK construction contracting businesses are SMEs (ref BIS UK CONSTRUCTION) and some of the greatest innovation and best practice can be identified in this sector.

Judges are looking for an exemplary organisation, with 249 or less employees and with turnover less than £42 million. An outstanding SME will display the following organisational attributes:

- evidence of growth through engaging with and developing best practice in construction and organisational management;
- demonstrate how investment is made in employees, through training, growth and organisational culture;
- taking action to improve their productivity and work smarter;
- showing how they have engaged with their supply chain, both upward to their clients and downwards to their suppliers, to add value to their involvement in projects;
- evidence that they have development and performance targets in place and show monitoring and management of performance to improve on their set goals.

Project of the Year - Building

Project of the Year delivers outstanding outcomes for all those involved in a construction project. It showcases the benefits achieved through the application of many of the principles described in the other award categories. Because of the diversity of potential projects, this category is split into two awards: Building Project of the Year and Civils Project of the Year.

The winner is as likely to be an outstanding local project as a high profile landmark, but whatever it is all parties will be proud of and inspired by it: the designers, constructors and clients. To impress the judges enough to win this award your entry will evidence an outstanding project that:

- Demonstrates great team working between the client and entire supply chain; employing collaborative working tools.

- Was delivered on or before the programmed completion date within approved cost plan and to quality exceeding expectation whilst delivering the highest of health and safety standards.
- Achieved the lowest environmental impacts.
- Must have delivered outstanding customer satisfaction and may have also received praise from other stakeholders.
- Can demonstrate the highest levels of the application of best practice, innovation and technical achievement to overcome the project's challenges.

Project of the Year – Civils

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Sustainability

Sustainable construction aims to meet present day needs for housing, working environments and infrastructure without compromising the ability of future generations to meet their own needs in times to come. It incorporates elements of economic efficiency, environmental performance and social responsibility – and contributes to the greatest extent when architectural quality, technical innovation and transferability are included.

Judges are looking for organisations or projects whose achievements, in relation to the legacy their work leaves, have made a positive impact on society and demonstrated best practice in triple bottom line effects and social value.

Exemplary sustainability legacies will be evidenced by:

- reduction in greenhouse gas and carbon dioxide emissions through design and construction measures, leading to reductions both in the build and operation phases of assets;
- waste and carbon emissions reduction during construction, through design and construction innovation;
- economic feasibility and sustainable commercial viability and their long term impact; construction having a social value impact on its neighbouring business, residential, educational and voluntary communities so that the industry's image is improved;
- assets which evidence their performance matches or exceeds the design modelling and ratings.

Innovation

Innovation is widely recognised as the critical factor for increased and sustained productivity and growth. Innovation is most effective as a holistic approach that identifies both demand and ideas and is most successful when supported by collaboration between customers and the supply chain. Judges are looking for an organisation or project that has developed and applied the most innovative approach to overcoming one or more construction challenges. Winners may have developed a demonstrably new and different technique or process or may have harnessed emerging or existing technologies to create new or improved products, tools or services leading to better built outcomes. The exemplar winner will show judges how they have:

- defined the challenge, identified possible solutions and secured agreement from key stakeholders;
- focused their outcomes on constructor needs and user or occupier benefits, leading to more work on subsequent projects;
- been able to demonstrate improvements compared to previous or 3rd party performance through objective measurement data, such as KPIs; created a solution that can be used or applied elsewhere in their organisation or their industry sector;
- taken the lessons learned and the new best practice benchmark to the industry and shared them so others can benefit.

Digital Construction

Digital Construction embraces BIM, GIS, Big Data and other evolving technological advancements. Technology has transformed the world we live in and has potential to revolutionise the construction industry. This category rewards organisations, projects or initiatives that have adopted, advanced and achieved excellence in Digital Construction. Judges will be looking for examples of how the adoption of collaborative digital processes has dramatically improved the planning, design, fabrication, construction and operation of built facilities or infrastructure. Great examples of transformational digital construction will evidence:

- integrated and collaborative teams, with early engagement of the supply chain;
- sharing of information through common data environments and system integration;
- innovative new tools, methods and processes that capture, manipulate and exploit data across the entire project team and through construction phase and into the in-use operational phase;
- evidence of improved performance and better outcomes compared to traditional methods through submission of objective measurement data;
- demonstrable benefits to stakeholders over the lifecycle of the asset.

Client of the Year

The industry's customers have an important role to play in transforming the way construction operates. How projects come to market has a significant impact on the ability of the construction industry to provide innovative, whole life value-for-money solutions. Much waste in construction is driven through approach to risk across the supply chain and judges are looking for a construction client that has been actively involved in enabling the construction programme and developed strategies for encouraging and rewarding excellence. A winning approach will demonstrate:

- clear and consistent leadership of the supply chain; a commitment to procurement based on quality, value and collaboration not just price;
- real benefits for all parties, evidenced by objective measurement criteria such as KPIs;
- the tools they have used to assist them and the supply chain on this journey;
- the positive impact their work has had on their organisation, the industry and the wider community and which might be used elsewhere to support continuous improvement.

People Development

People are our greatest asset and this award recognises organisations that have really captured the full value of their human resource. Agents for change, those who proactively cascade education throughout their team, develop highly motivated movers and shakers, can make a significant impact on the future of the construction industry.

Judges are looking for an organisation that is leading edge in the way they develop their existing team and attract new entrants into the industry. Exemplary people developers will be able show judges how they:

- invest in training and upskilling their workforce;
- encourage new talent and entrants, possibly working in collaboration with other organisations;
- encourage their employees and supply chain to be more aware of local communities, the environment and the image of the industry;
- put equal opportunity and diversity in the mix for their development planning;
- can evidence a development strategy with monitoring and measurement of achievement and effect.

Preservation and Rejuvenation

Clients entrust their historic and listed buildings to the construction industry's care for preservation, conservation and rejuvenation. Rewarding their trust with excellent outcomes is what the judges are looking for. Judges will be looking to recognise the achievement of high standards in the repair, re-use and revitalisation of the region's historic buildings, sites and places.

Exemplary projects will be able to demonstrate:

- evidence of research and investigation into replacing, repairing and matching traditional methods and materials encountered with evaluation of alternative options;
- choice of appropriate procurement that reflects the risks in such work;
- application of well-considered and sympathetic technical solutions, both traditional and innovative;
- delivery of customer satisfying quality and enduring outcomes;
- a clear commitment to the development of heritage skills and training opportunities to sustain heritage related works.

Value

Judges are looking for an initiative, project or series of projects that has focused on the value of facilities in use and the outcomes for owners and users. Good facilities add value by enabling owners and/or users to live or work better in them.

Winners will demonstrate how whole life cost and value have been considered from the outset; combining capital costs of construction with maintenance, operational and occupiers' costs. The most important factor will have been the outcomes for the owners and users of the facilities, and these should have been a key driver throughout the design and construction process.

Entrants should be able to evidence the balance of expenditure between design, construction and operation, and must provide evidence or forecasts for the improvement in outcomes for owners and/or users. Such outcomes may be financial, social or environmental. Winning exemplars of Value will demonstrate how they have:

- placed value for owners and/or users a key driver throughout both the design and the construction process;
- increased value for owners and/or users and helped them achieve better outcomes;
- been able to quantify the anticipated benefits from the point of view of the owners and/or users, i.e. the balance of expenditure on design, construction and operation compared with the value of outcomes derived by owners' and/or users;
- benchmarked their performance and results against others to evidence their achievements. These KPIs and benchmarks may be forecast or proven in use;
- how the subject of their submission has delivered lessons for sharing and impacts on their team, their organisation and the wider industry and/or the owners and end users, e.g. addressing fuel poverty, reducing time in health care, higher education results, etc.

Health, Safety & Wellbeing

Health and Safety is of paramount importance and a culture of 'safety first' is crucial to performance. Overarching health and safety management systems, clear demonstration of sustainable and effective risk management, and evidencing of health initiatives are fundamental to reducing or eliminating all types of incident, and to promote health and wellbeing across the supply chain.

The winner must be able to demonstrate consideration of either project Health and Safety at pre-construction and/or construction phases or an organisational initiative impacting on multiple projects or their workforce.

Judges will be looking for you to demonstrate:

- an overarching health and safety management system and culture;
- leadership and innovation leading to new health and safety schemes, tools, processes or actions which ensure protection and improvements occur;
- clear risk management that provides sustainable and effective risk management;
- how workplace health has been given equal status to safety in your initiatives;
- real benefits for all parties, evidenced by objective measurement criteria such as KPIs, AIR, AFR and RIDDOR performance.

Best of the Best

The Judging panel will select, from all the entries, the entry that they consider to be the Best of The Best in demonstrating excellence in construction in the Yorkshire and Humber region.